Investment Stewardship Guidance





May 24, 2017

## 2016 Significant Agenda Items

- Conducted a Bond Manager Search to replace JP Morgan
- Conducted an International Small-Cap Equity Search to replace GMO
- Began process of reducing active managers and increasing index allocations
- From Dec. 31<sup>st</sup> 2015 to March 31<sup>st</sup> 2017, indexing has increased from 13.2% to 27.6% of total assets
- Current indexing represents 45% of all stock and bond assets as of March 31st

## Index Funds Anchor Stock and Bond Asset Classes

Asset Class	Manager	Assets
Fixed Income	J.P. Morgan	\$170,710,835
	Mellon Capital	\$93,952,663
U.S. Equities	<b>Boston Partners</b>	\$127,100,550
	Mellon Capital	\$101,646,392
	Artisan Partners	\$45,709,918
	Northern Trust	\$44,454,068
	Mesirow	\$51,388,215
	Silvercrest	\$48,073,533
International Equities	Northern Trust	\$225,932,026
	OFI	\$57,870,562
	Segall Bryant	\$67,425,785
Alernative Assets	Various	\$616,018,151
TOTAL PORTFOLIO		1,666,992,077



## Focus on Cost Savings

- Overall investment manager fees have been reduced to approximately 0.49% of total fund assets as of March 31st
- This is a reduction from 0.56% of total fund assets as of December 31<sup>st</sup>, 2015
- This represents a savings of approximately \$1.17M in annual savings
- We will likely see further future savings

## Remaining Active Managers Start 2017 Strong

Asset Class	Manager	1st Qtr	Benchmark	\$ Gained	
		4.407	0.00/	<b>04.040.004</b>	
U.S. Equities	<b>Boston Partners</b>	4.1%	3.3%	\$1,016,804	
	<b>Artisan Partners</b>	8.0%	6.9%	\$502,809	
	Mesirow	2.6%	-0.1%	\$1,387,481	
	Silvercrest	0.2%	-0.1%	\$144,221	
International Equities	OFI	11.4%	11.4%		
	Segall Bryant	8.1%	8.0%	\$67,426	

# The active managers have added approximately \$3,118,741 in value in 2017 as of March 31st

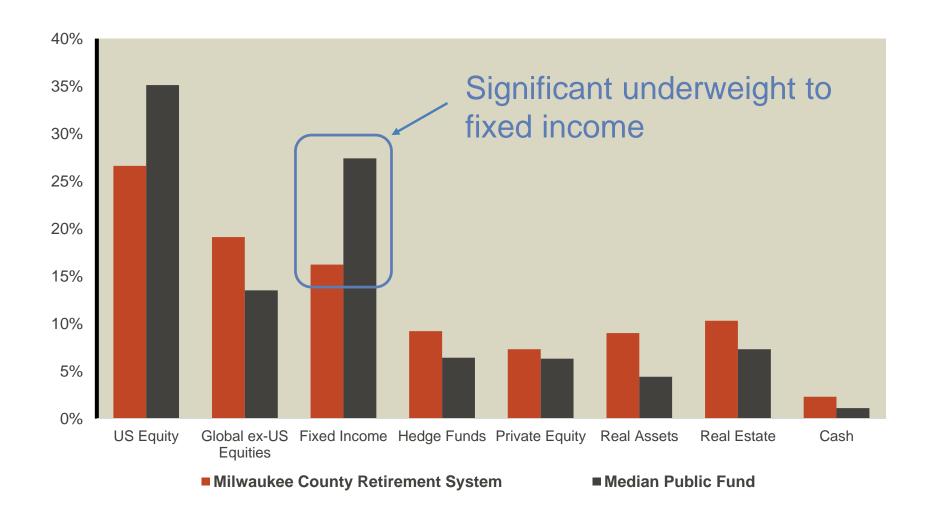


## Market Values as of 12-31-16

Asset Class	Market Values	Allocation	Target
Fixed Income	\$269,710,454	16.2%	18.0%
U.S. Equity	\$442,897,987	26.6%	25.0%
International Equity	\$318,073,460	19.1%	20.0%
Long/Short Equity	\$152,848,426	9.2%	10.0%
Total Real Estate	\$172,434,988	10.3%	8.5%
Total Infrastructure	\$150,263,737	9.0%	8.5%
Total Private Equity	\$122,055,655	7.3%	10.0%
Total Cash Equivalents	\$38,707,369	2.3%	0.0%
TOTAL PORTFOLIO	<u>\$1,666,992077</u>	<u>100.0%</u>	100.0%



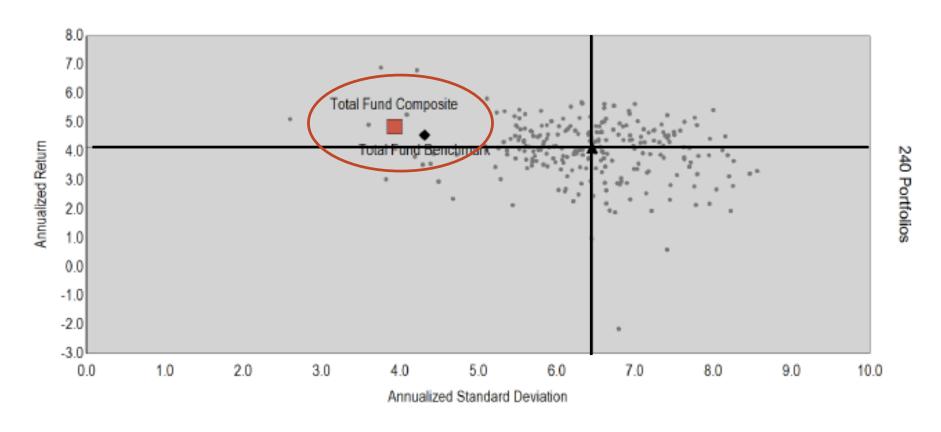
## Asset Mix vs. to Median Peer Group





#### Pension Fund Peer Risk

#### Annualized Return vs. Annualized Standard Deviation 3 Years Ending December 31, 2016



According to the InvestorForce Public Defined Benefit Net + Universe



# Components of 2016 Return

Asset Class (% of assets)	<u>2016 Return</u>	5 Yr Return
U.S. Equity Portfolio	12.9%	14.3%
Private Equity Portfolio	9.2%	9.7%
Real Estate Portfolio	7.8%	13.2%
International Equity Portfolio	4.1%	6.2%
Infrastructure Portfolio	3.5%	5.5%
Fixed Income Portfolio	2.5%	2.6%
Long/Short Equity Portfolio	1.7%	6.8%
Total Pension Fund Return	6.9%	8.5%



## 2016 Summary of Cash Flows and Return

Beginning Market Value

\$1,714,582,411

Net Additions/Withdrawals

(\$160,057,096)

Investment Earnings

\$112,466,761

**Ending Market Value** 

\$1,666,992,076

2016 Return, net of all fees: 6.9%

2017 First Quarter Return: 3.9%



## Pension Fund Historical Net Returns

2016	2015	2014	2013	2012	2011	2010	2009
6.9%	2.4%	5.4%	15.4%	11.2%	0.3%	12.2%	18.4%

- The five year annualized return ending 12/31/16 is 8.2% ranks in the 36<sup>th</sup> percentile of all Public Pension Funds
- The seven year annualized return of 7.6% ranks in the 35<sup>th</sup> percentile of all Public Pension Funds

According to the InvestorForce Public Defined Benefit Net + Universe

## Milwaukee County Investment Managers

As of 12-31-16

U.S. Equity

Mellon Capital

**Boston Partners** 

**Artisan Partners** 

Geneva Capital

Silvercrest Management

Fiduciary Management

International Equity

Segal Bryant\*

Northern Trust

OFI

**Private Equity** 

**Adams Street Partners** 

Sigular Guff

**Mesirow Financial** 

**Fixed Income** 

Mellon Capital

J.P. Morgan Chase

Real Estate

Morgan Stanley

American Realty

**UBS** 

Infrastructure

Industry Funds Mngmt.

J.P. Morgan Chase

**Long Short Equity** 

ABS Investment Mngmt.

**Parametric** 

<sup>\*</sup> New managers in 2016



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